Examples of different levels of performance and talking points

Accountability		
Unsuccessful	Successful	Special Recognition
Reluctant to handle problems Identifies but does not rectify own mistakes/responsibilities Manages priorities, however struggles with disorganization and/or time management Lacks sense of urgency, poor time management Inconsistently completes cost effective work, does not seek out other ways to save Strives, but struggles to habitually make ethical decisions/actions	 effectively and consistently applies independent problem solving embraces mistakes, takes initiatives to improve own work sets and executes priorities thoroughly and efficiently demonstrates consistent cost effectiveness in all components of work reliability and regularly makes ethical decisions/actions 	 excels at independent problem solving welcomes mistakes, adapts own work to improve the organization institutes and integrates priorities to maximize organization efficiency models supreme time management through organization and execution maximize cost effectiveness through targeted incorporation of all possible resources delivers and encourages model ethical decisions/actions
Communication Unsuccessful	Successful	Special Recognition
 could improve listening skills could improve writing quality could prepare better for presentations could share information more often disorganized writing presentations too technical reports contain inaccuracies reports sometimes too late spoken ideas not clear uses jargon, confusing terminology Customer Focus	 generally good communicator generally listens well generally shares information with team good verbal communicator good writer makes good presentations 	excellent listener excellent verbal communicator outstanding writer promotes candid and open atmosphere delivers outstanding presentations enthusiastic public speaker reports are always accurate, punctual shares information with team
Unsuccessful	Successful	Special Recognition
 appears unresponsive to customers doesn't help internal customers doesn't understand customer perspective inadequate customer knowledge inconsistent customer follow-through over-commits to customers should seek more customer feedback Teamwork	 considers customers' perspective courteous to customers follows through follows through with customers gets customer feedback helps internal customers 	 actively seeks customer feedback always follows through always helps all customers always sees customers' perspective conscientious with customers courteous, responsive to customers
Unsuccessful	Successful	Special Recognition
 does not request feedback sometimes excessively critical new to share more information doesn't meet responsibilities misses team deadlines relies on own opinion works alone, tries to do it all 	 communicates with team members delivers on team commitments generally works well with groups helps create team spirit helps leader meet goals 	 always requests feedback, gives feedback provides team with accurate data able to resolve conflict can handle disagreement clear on responsibilities, deadlines excellent listening skills always a team player

